CHRIS SCHAFFER

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SUMMARY OF QUALIFICATIONS

- Highly experienced professional with a demonstrated ability to lead diverse teams of professionals to new levels of success in a variety of highly competitive industries and fast-paced environments.
- Strong business qualifications with an impressive track record of more than 18 years of hands-on experience in strategic planning, business development and project/product management.
- Proven ability to successfully analyze an organization's critical business requirements, identify deficiencies and
 potential opportunities, and develop innovative and cost-effective solutions for enhancing competitiveness,
 increasing revenues, and improving customer service offerings.

PROFESSIONAL EXPERIENCE

GALBRAITH Commercial & Industrial Construction

December 2021 - Present

GALBRAITH is an award-winning design build firm serving Pennsylvania and the Mid-Atlantic since 1990. They are a general contractor specializing in commercial, industrial and institutional construction. The company was founded by Gary Galbraith on "pre-design" or "pre-construction" services, after Gary's first retirement from construction as a small family business and has grown to be the preferred contractor for many loyal customers, as well as numerous new clients.

Project Manager/Innovation/Business Development

December 2021 – Present

- Collaborate with engineers, architects and other workers in the same project
- Choose subcontractors and delegate their responsibilities
- Responsible for any delays, emergencies and problems that can arise
- Comply with safety and building codes as well as legal requirements
- Report project progress and budget to client
- Explain contract and technical matter to others in a clear manner
- Prepare budget and cost estimates, along with work timetables
- Meet with and secure new clients.

U-HAUL CO OF HARRISBURG, Harrisburg, PA

June 2002 – December 2021

U-Haul maintains the largest rental fleet in the do-it-yourself moving industry which includes trucks, trailers and towing devices. U-Haul also offers self-storage throughout North America. The Company provides industry leading moving and storage boxes and an extended line of packing supplies to protect customer possessions. U-Haul is the consumer's number one choice as the largest installer of permanent trailer hitches in the automotive aftermarket.

Lead Facility Maintenance Technician

August 2020 – December 2021

- Coordinate all projects, repairs and building maintenance at more than 20 locations in Central PA.
- Schedule and meet with various state, county and safety inspectors.
- Inspect, maintain, and build new buildings.
- Perform semiannual roof inspections.
- Pool knowledge with other Facility Maintenance Technicians to accomplish complex projects.

Senior Field Relief Manager

June 2020 - Present

- Relieve, fill in for, and assume the duties of U-Haul Center Managers, Area Field Managers, Traffic Control Managers, and Storage Managers throughout the U-Haul Company of Harrisburg
- Use discretion and independent judgment to apply existing and new U-Haul programs to standardize and systematize business operations.
- Perform various duties as assigned, including but not limited to profitable management, ordering products, correcting rental and retail inventories, setting up displays, distribution and promotion of U-Haul rental equipment, all according to U-Haul standards and procedures.

- Perform on-the-job reviews of center operations, area field routes and reservation management areas using appropriate tools prescribed by U-Haul.
- Correct noted deficiencies and make recommendations to leadership for review of operations and procedures.
- Reinforce company policies and procedures and ensure Team Members are proficiently trained to company standards.
- Monitor ordering and receiving procedures; verify timely completion and accuracy of any reports submitted to leadership.
- Follow up on assigned projects to ensure their timely completion.

President January 2012 - May 2020

- Oversaw the entire day to day operations of the U-Haul Company of Harrisburg (UHC) which was made up of 15 corporate stores, 5 Area Field Manager routes with approximately 30-40 U-Haul dealerships each, a regional reservation department, equipment repair facility and office staff.
- Performed HR duties such as employment and termination decisions and other workplace related HR opportunities.
- Increased the gross income from approximately \$12 million to \$23 million with a net profit increase of over \$1.5 million and a profit margin of over 12%.
- Develop detailed budgets and business plans for each entity in the UHC.
- Expanded the UHC with nearly \$10 million in property acquisitions over the past 5 years.
- Oversee construction and renovation projects including creating budgets, selecting vendors and seeing projects from through to completion.

Senior Area Field Manager

November 2004 - December 2011

- Prospected for, opened, and grew new U-Haul dealerships.
- Developed and followed a detailed business plan to improve the market area and promote brand awareness.
- Developed and managed business relationships with dealership teams while providing professional development insight, and guidance to dealers in the market.
- Performed market analysis to effectively expand the dealer network into other potential markets.
- Performed profit and loss (P&L) analysis and audited rental records and contracts.
- Allocated rental equipment and furnished supplies and instructions necessary to operate a U-Haul dealership.
- Serviced and properly maintained U-Haul equipment and displays to ensure operational readiness.
- Completed inspection reports to ensure U-Haul equipment is in good operating condition.
- Operated a properly stocked and maintained service rig used to perform minor maintenance, transportation and distribution of U-Haul trucks, trailers and equipment and to arrange for the recovery of lost, stolen, or abandoned U-Haul equipment.
- Opened new dealerships and replaced unproductive dealers.

General Manager

August 2003 – October 2004

- Performed profit and loss (P&L) analysis for the U-Haul Store.
- Hired, managed and mentored team members.
- Drove sales and production.
- Provided exceptional customer service.
- Tracked inventory at the location.

Hitch Professional

June 2003 – August 2003

- Recommend towing packages to customers.
- Installed complete towing packages to customer vehicles according to manufacturers' specifications while using good mechanical practices.
- Provided outstanding service to customers.
- Prepared purchase invoices for customers.
- Provided inventory control for all hitch and towing accessories at the location.

Customer Services Representative

June 2002 – May 2003

• Interacted with guests in a friendly, fast, courteous and efficient manner.

- Paid close attention to detail in order to promote positive customer interactions.
- Listened and sensed customer needs and kept manager and fellow team members informed.
- Completed training and maintained knowledge by participating in on-line and hands on educational and training opportunities.

EDUCATION

High School, Altoona Area High School, 2002

COMMUNITY LEADERSHIP

South Middleton Youth Baseball Association, President
Board Member
Pennsylvania Self Storage Association, Board Member
Otterbein United Methodist Church, Communications Committee Chair

October 2018 – October 2021 October 2015 – Present February 2016 – May 2021 January 2020 – Present

REFERENCES AVAILABLE UPON REQUEST